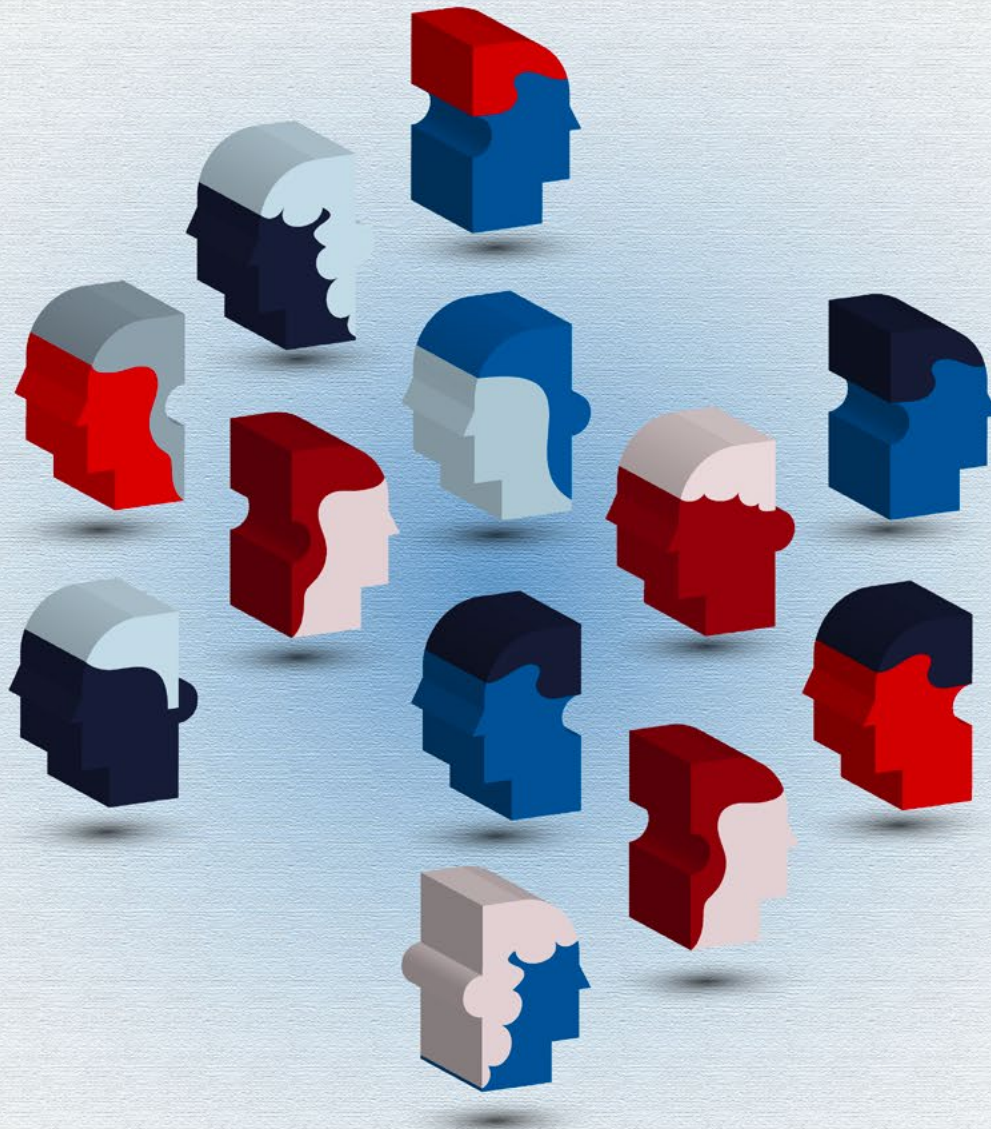




The International Institute for
Justice and the Rule of Law



ANNUAL REPORT
2024
TEN YEARS OF IMPACT

11
YEARS

10,000+
ALUMNI

50+
GRANTS

240+
COURSES AND
WORKSHOPS

130+
PARTICIPATING
COUNTRIES

Our Mission is to enhance and strengthen the competencies of criminal justice practitioners and other stakeholders to address terrorism and related transnational criminal activities within a rule of law framework and to promote cooperation and information exchange on a national, regional and international basis.

Our Vision is to be an internationally-recognised multinational organisation focused on building the capacity of justice practitioners to fight terrorism, and transnational crime in line with human rights and the rule of law. The IJJ designs and delivers tailored training and capacity-building programmes as well as activities that help governments and practitioners address – in a practical, effective and collaborative manner – the evolving nature of contemporary transnational threats.

Since its inauguration in 2014, the IJJ has trained more than 10000 criminal justice practitioners through its interactive capacity-building workshops – in Malta and abroad – that enhance the competencies of judges, prosecutors, police, prison, and other criminal justice practitioners to address terrorism and related transnational criminal activities within a rule of law framework.

The IJJ tailors its programmes to the needs of the regions it serves, including North, West and East Africa; the Middle East; and select engagement in the Balkans, and Central, South and Southeast Asia.

The IJJ's continued growth will include developing, implementing and operationalising international good practices and developing new strategies and techniques to fully address the contemporary manifestation and evolving nature of global terrorism.



Message from the Executive Secretary



This 2024 Annual Report is my third as Executive Secretary of the International Institute for Justice and the Rule of Law (IIJ). I was deeply honoured to be appointed to this role by the Governing Board of Administrators in November 2022.

Since then, I have had the privilege of working alongside a dedicated and diverse team, united by a shared commitment to enhancing justice and security through practical, collaborative, and rule of law-based approaches to countering terrorism and related transnational crimes.

In 2024, the IIJ deepened its commitment to ensuring that every activity contributes to measurable, real-world impact. Our focus was not only on expanding the reach of our programmes, but also on understanding how they are shaping change on the ground. In Benin, for example, an IIJ alumnus from our new Financial Counter-Terrorism Academic Curriculum (FIN CTAC) launched a national initiative to counter the financing of terrorism, in partnership with the country's national commission and with support from international foundations. This initiative now spans high-risk areas across Benin – a compelling example of how focused, practitioner-centred training can be scaled to achieve national-level policy impact.

This example – one of many – highlights an important reality: the benefits of IIJ programmes are not confined to the countries where activities take place. By helping local systems investigate, prosecute, and adjudicate complex cases effectively and fairly, we strengthen frontline capacity – reducing the need for external intervention, improving international cooperation, and helping to mitigate risks that often cross borders. In this way, our work strengthens not only our partner countries, but also those who support and invest in our mission feel more secure.

This past year was especially significant, as the IIJ marked its tenth anniversary. We implemented 44 tailored activities – a 57% increase over 2023 – including 31 focused programmes and 13 longer-form courses. Nearly 1,200 practitioners participated, representing – a 33% increase in individuals trained – and we delivered more than 4,500 global training days, a 36% rise from the previous year. These efforts underscore the growing demand for practitioner-focused support that enables local justice systems to respond more effectively and sustainably to evolving threats – helping to contain challenges before they escalate across borders.



Our tenth anniversary celebration in Malta over the course of 2024 brought together a remarkable group of alumni and partners and provided a meaningful opportunity to reflect on how far we have come. The IJJ now counts more than 10,000 alumni – criminal justice professionals who are leading efforts to uphold the rule of law in their home jurisdictions. We are profoundly grateful for their courage, dedication, and professionalism. Their work is central to the IJJ’s mission, and it is with sincere respect that the entire IJJ team supports them in strengthening justice systems that are resilient, accountable, and effective.

I extend my deepest appreciation to our Governing Board of Administrators, Advisory Board members, partners, and donors for their steadfast support. Your investment in the IJJ delivers concrete returns – by support-

ing capable local partners in a cost-effective way, reducing the spread of terrorism, and advancing a stable environment conducive to prosperity and security.

Looking ahead, we will continue to sharpen our focus on practical impact and the sustainability of our work. With your continued support, the IJJ stands ready to meet tomorrow’s challenges with the same commitment that has defined our first decade.

Mr. Steven Hill
Executive Secretary

The International Institute for
Justice and the Rule of Law

Overview of the IIJ

At the June 2012 Ministerial Plenary Meeting of the Global Counter-terrorism Forum (GCTF), members called for the establishment of the International Institute for Justice and the Rule of Law (IIJ) as a key platform to provide innovative and sustainable training to implement the counter-terrorism-related, rule of law-based GCTF good practices. The Group of 8 (G8) welcomed the proposed establishment of the IIJ at its June 2013 Summit. Various governments and international, regional, and non-governmental organisations then collaborated to develop the IIJ's mandate and structure. The IIJ was formally inaugurated in June 2014.

In 2024, the IIJ proudly celebrated its tenth anniversary as an international institute dedicated to advancing justice and the rule of law in countering terrorism. Over the past decade, the IIJ has trained and engaged thousands of criminal justice practitioners from across the world, fostering a unique international community committed to rights-based and effective responses to terrorism. This milestone year offered an opportunity to reflect on the Institute's journey, the partnerships that have shaped its work, and the shared commitment to building stronger, more resilient justice systems. As the IIJ enters its second decade, it remains deeply committed to innovation, inclusivity, and impact in a practical, effective, and coordinated manner.

All IIJ programmes are fundamentally committed to advancing the legal framework through which criminal justice practitioners pursue justice for terrorism and related activities by integrating human rights, justice, and the rule of law.



Senior Management

The IIJ is led by Executive Secretary Steven Hill, with a team of seconded and contracted Directors and an international staff from more than seventeen countries.

Academic Unit

The Academic Unit, led by Naoufel Gaied, oversees the delivery of the Counter-Terrorism Academic Curriculum (CTAC), an innovative online course (eCTAC), and an ambitious Research Agenda.

Administrative & Outreach Unit

The Administrative and Outreach Unit provides essential support for the IIJ's capacity-building mission through accounting, administration, human resources, procurement, communications and outreach, fundraising and grant administration, including Monitoring and Evaluation. The Unit is led by Reinhard Uhrig.

Programmatic Unit

The Programmatic Unit, led by Gail Malone, designs and organises capacity-building workshops and professional exchanges and produces guidance documents for criminal justice counter-terrorism practitioners, tailored to national and regional contexts across Africa, the Middle East, the Asia-Pacific, and beyond. This work supports the implementation of relevant GCTF Good Practices and recommendations, the UN Counter-Terrorism Strategy, UN Security Council Resolutions, and other regional and international frameworks that underpin coordinated and sustainable counter-terrorism efforts.



CT PHARE

The Council Conclusions on EU External Action on Preventing and Countering Terrorism and Violent Extremism of June 2020 highlighted the need to strengthen the human rights-compliant criminal justice chain worldwide and recognised the critical role of the GCTF and the IJJ in this effort. In support of these conclusions, the IJJ launched the CT PHARE project in late 2022. Funded by the EU's Service for Foreign Policy Instruments (FPI), this project aims to ensure that states' counter-terrorism policies, legislation, and judicial strategies, as well as daily investigative and prosecutorial practices, adhere to internationally recognised human rights standards. The facility is led by Paul Madden.

Seconded Advisers

The IJJ has on its staff three seconded senior advisers. Senior legal adviser Judge Lulua Al Ghanim, a judge and prosecutor seconded by the State of Kuwait, senior investigations adviser John Hughes, experienced law enforcement officer seconded the United Kingdom and chief legal adviser Judge Kaan Furkan Gülsoy seconded by Türkiye.

Governing Board of Administrators

The IJJ is guided in its mission by an international Governing Board of Administrators, representing 13 governments and the European Union.

Advisory Board

The IJJ Advisory Board comprises a distinguished group of subject-matter experts, experienced practitioners, and leaders from partner organisations and academic networks, offering valuable strategic advice.





GCTF

GLOBAL COUNTERTERRORISM FORUM

The IJJ and the GCTF

The IJJ plays a pivotal role in implementing GCTF's good practices and framework memoranda (www.thegctf.org). It is the only organization specifically tasked with supporting the practical application of these good practices for criminal justice practitioners. The IJJ works closely with Working Group Co-Chairs to develop key GCTF documents, such as the Neuchâtel Memorandum on Good Practices for Juvenile Justice in a Counter-terrorism Context and the Rabat-Washington Good Practices on Addressing Homegrown Terrorism.

The IJJ provides tailored programmes to assist national, regional, and sectoral entities in implementing GCTF good practices. These practices are embedded in all the IJJ's programmatic and academic activities, ensuring their application to the real-world challenges faced by criminal justice practitioners.

Advancing the GCTF Mission

The IJJ works closely with the GCTF, engaging with its Co-Chairs, Working Groups, Members, and Inspired Institutions to strengthen coordination and advance the GCTF mission. By fostering collaboration, the IJJ aligns thematic and geographic priorities while integrating lessons learned into future initiatives. As an implementing partner for the Criminal Justice and Rule of Law Working Group (CJ RoL WG), co-chaired by Italy and Nigeria, the IJJ organises expert meetings, conducts surveys, and develops policy tools.

GCTF-Inspired Institutions

The IJJ collaborates closely with its fellow GCTF-Inspired Institutions, including the Global Community Engagement and Resilience Fund (www.gcerf.org), and Hedayah (www.hedayah.com), with which the IJJ has worked on numerous significant projects.

Advancing Impact

The IJJ strives to address evolving threats to international peace and security by delivering targeted programmes for impact. In line with its vision, the IJJ plays a pivotal role as an implementing partner in counter-terrorism efforts through a multilateral, multi-stakeholder approach, sustained through clear thematic or geographic foci. As a GCTF-inspired institution, fostering sustainable dialogue between practitioners, governmental stakeholders and civil society for comprehensive investigations and prosecutions in line with human rights and the rule of law, the IJJ supports the GCTF's priorities, and the objectives set out in its framework documents.

The IJJ supports justice practitioners by providing training and capacity-building programmes that enhance skills, promote international cooperation, and strengthen judicial integrity. By equipping professionals with essential tools and methodologies, the IJJ helps uphold the rule of law, protect human rights, and foster a more effective and cohesive global judicial community.

The opportunity to reflect on last year's impact is invaluable to set clear goals for the future and ensure that our judicial cooperation remains dynamic and responsive to the needs of our community of practitioners and partners.



Memorandum of Understanding Established with Partners

The UN is a key partner, and the IJJ actively supports the implementation of the UN Global Counter-Terrorism Strategy, along with relevant UN General Assembly and Security Council Resolutions. The IJJ has worked in partnership with several UN bodies, including the UN Office of Counter-Terrorism (UNOCT), Counter-Terrorism Executive Directorate (CTED), UN Office on Drugs and Crime (UNODC), UN Development Programme (UNDP), UN Interregional Crime and Justice Research Institute (UNICRI), and the Office of the High Commissioner for Human Rights (OHCHR).



United Nations Office of Counter-Terrorism

The IJJ and UNOCT signed a Memorandum of Understanding in September 2020, renewed in July 2023, to formalise a strong partnership and shared vision.



Kuwait Institute for Judicial and Legal Studies (KIJLS)

This MoU aims to establish a strategic framework for cooperation between the two institutes and strengthen collaborations in supporting criminal justice practitioners' efforts to address counter-terrorism and violent extremism within a rule of law and human rights context. In October 2023, the IJJ and KIJLS held their first joint workshop in Kuwait, focused on the framework for collecting evidence related to crime and tracking financial flows.



The Inter-Governmental Action Group against Money Laundering in West Africa (GIABA)

Since 2021, GIABA has been a crucial supporter of IJJ's CFT initiatives in West Africa. This partnership marks a significant step towards strengthening efforts to combat money laundering and terrorism financing across the ECOWAS region.

المعهد العالي للقضاء
H.E. Mohamed El Ghannouchi



L'Institut Supérieur de la Magistrature (ISM), Morocco

This partnership focuses on collaborative efforts to strengthen the capacities of magistrates and advance cooperation in judicial training, sharing best practices, and implementing innovative educational strategies. Through this initiative, the IJJ and ISM are taking crucial steps toward empowering judicial professionals and promoting the rule of law in the region.

مجلس وزراء الداخلية العرب
The Arab Interior Ministers Council



The Arab Interior Ministers Council (AIMC)

The AIMC has been an essential collaborator in the progression of IJJ's initiatives. This formal agreement establishes a foundation for enhanced cooperative efforts aimed at counter-terrorism within the Middle East and North Africa regions. This reaffirms our dedication to implementing practical and sustainable solutions that contribute to global security enhancement.

Academic Unit

315

PRACTITIONERS
TRAINED UNDER THE
ACADEMIC UNIT

2730

TOTAL TRAINING
DAYS IN 2024

13

TOTAL NUMBER
OF COURSES

The Academic Unit (AU) provides comprehensive, long-form courses for criminal justice practitioners involved in counter-terrorism operations. With a focus on practical and core skills, AU courses enable participants to work closely with counterparts from other jurisdictions thereby strengthening professional networks and cooperation at regional and international levels.

Functioning as a 'centre of excellence' for development and dissemination of good practices in counter-terrorism investigations and prosecutions, the AU draws on extensive in-house expertise through the IJ Resident Fellows and Senior Advisors, Advisory Board as well as the IJ's broader network. The AU's courses are tailored to meet the needs of IJ partner countries and employ innovative pedagogical approaches including 'flipped learning' which uses self-paced study of online materials followed by online and in-person tutorials dedicated to practical exercises and interactive discussion to deepen learning.

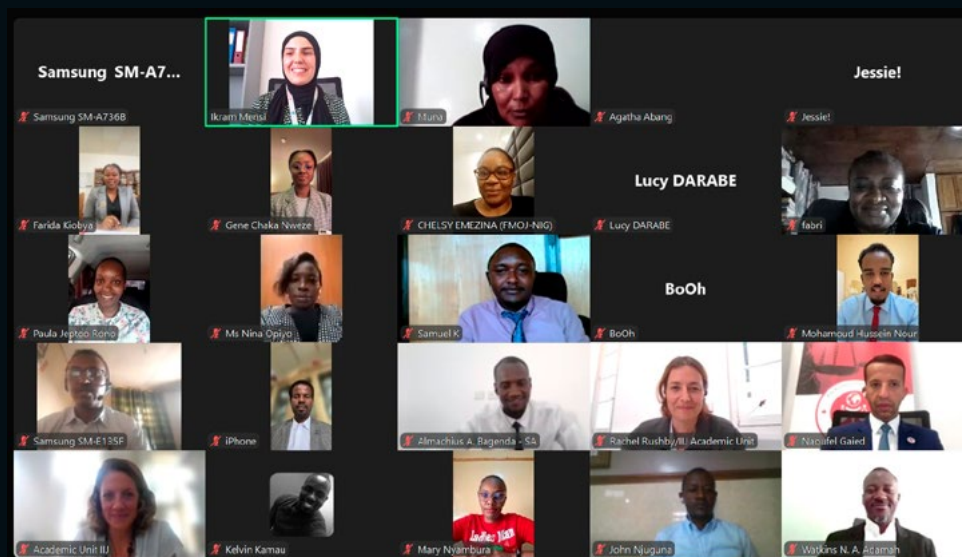
Launched in 2020, the Counter-Terrorism Academic Curriculum (CTAC) course continues to provide practitioners with a unique and innovative skills-based counter-terrorism training. The CTAC uses a hybrid learning model, starting with the online component (eCTAC), to enhance the skills of practitioners in proactive, intelligence-led cases. Participants who successfully complete the eCTAC, take part in an intensive in-person course that concentrates on responding to terrorist attacks. Both

online and in person components use peer-to-peer learning, simulated cases and engaging discussions to maximise participants' benefit from the course. Materials are tailored to regional security contexts and legal traditions while prioritising the importance of the rule of law and human rights standards.

A key aim of AU activities and courses is to foster networking opportunities and mutual support. Participant numbers are strictly limited to encourage collaboration and those who successfully complete the course join an active and supportive alumni network.

During 2024, the AU launched a new specialised version of the CTAC course focusing on terrorist financing investigations and prosecutions.

The IJ now offers three specialised versions of the CTAC course. Each course is adapted to different legal systems and tailored to meet the needs of practitioners from Africa, the Middle East, South and Southeast Asia. Courses are delivered in Arabic, English, or French.



About the “Counter-Terrorism: Academic Curriculum” (CTAC) courses:

Investigation and Prosecution Counter-Terrorism Academic Curriculum (IP CTAC):

- Launched in 2020
- Focuses on building the capacities of prosecutors, examining judges, and investigators for both proactive and reactive investigations and prosecutions.

Trial Judges’ Counter-Terrorism Academic Curriculum (TJ CTAC):

- Launched in 2023
- Designed to enhance judges’ skills for managing and adjudicating terrorism-related cases.
- Focuses on the unique needs and roles of trial judges in counter-terrorism proceedings.

Financial Counter-Terrorism Academic Curriculum (FIN CTAC):

- Launched in 2024
- Enables in-depth consideration of specialised issues relevant to countering the financing of terrorism including emerging payment methods, seizure and confiscation, cryptocurrencies, targeted financial sanctions, and collaboration with the private sector.



"The CTAC was highly recommended by our colleagues from the first cohort, and I will now go back and do the same. I will address whatever gaps exist in our legal system and look at areas for improvement. This might be the end of the course, but we will remain involved through the alumni network. The public prosecutor in the Maldives is committed to making the training of his team world-class quality, and I can confirm now that we can provide world-class services in terms of training."

CTAC and events in 2024

Investigation and Prosecution Counter-Terrorism Academic Curriculum for Practitioners from South and Southeast Asia *(Second Edition)*

10 January to 9 February - Online

The online component gathered 26 investigators and prosecutors from Malaysia, Maldives, Philippines, and Thailand. For five weeks, the participants studied online materials and completed practical assignments regarding the proactive investigation and prosecution of terrorism. This intensive programme enabled the participants to consider challenges linked to inter-agency cooperation, gathering and use of intelligence, and international cooperation including the application of practical cooperation mechanisms such as joint investigation teams.

23 April to 3 May – Valletta, Malta

A total of 25 participants passed the online component and were able to take part in the in-person component held in Malta. Focusing on reactive investigations and prosecutions, the in-person component enabled in-depth consideration of regional challenges including difficulties ensuring effective witness protection, legal frameworks for vulnerable witnesses and regulation of 'dual use' items.

Supported by the Government of Australia



Investigation and Prosecution Counter-Terrorism Academic Curriculum Francophone (*Fifth Edition*)

18 March to 18 April - Online

Twenty-two French-speaking investigators, prosecutors and examining magistrates from Benin, Burkina Faso, Cameroon, Central African Republic, Chad, Côte d'Ivoire, Senegal, Togo completed the intensive online component. Discussions focused on proactive investigation mechanisms in counter-terrorism including, inter-agency coordination, judicialisation of intelligence, judicial cooperation, asset recovery, collection of financial, electronic and telecommunications evidence.

10 to 14 June 2024 - Lomé, Togo

This course gathered 30 investigators, prosecutors, and examining judges who had successfully completed the eCTAC in April (or earlier). This edition emphasised intensive training for practitioners from multiple online cohorts. Participants aimed to deepen their knowledge and skills in handling counter-terrorism efforts.

Supported by the United States Department of State

"Both the eCTAC and the CTAC in Lomé were intensive trainings, highly practical for my daily duties as a prosecutor. Following the CTAC, I acquired new skills in leading both proactive and reactive investigations, whether general or specifically related to terrorism. Especially in the field of terrorism, it was a real first for me, and I gained a lot of expertise. Through the training, I discovered the general environment of terrorism investigations and understood the reality of the phenomenon in West Africa".



Investigation and Prosecution Counter-Terrorism Academic Curriculum Francophone (Sixth Edition)

22 April to 30 May - Online

Twenty-six French-speaking participants including investigators, prosecutors and examining magistrates from Benin, Cameroon, Central African Republic, Chad, Côte d'Ivoire, Mauritania, Senegal, Togo, took part in this intensive programme. In line with the peer-to-peer approach and the 'flipped learning' method integral to the CTAC course, participants engaged in group exercises, discussions, and expert-led lectures.

23 to 27 September - Valletta, Malta

Emphasising the strengthening of skills in handling terrorism cases, this intensive course was delivered to 18 investigators and prosecutors who successfully passed the online component. The course considered essential topics such as fundamental human rights, advanced investigation techniques, international best practices, and judicial cooperation for mutual legal assistance and extraditions.

Supported by the Government of Denmark

"As for the training received, from online to face-to-face, it should be noted that the debates were relevant, and the quality of the training and the speakers was remarkably appreciated by all the participants. However, there is a need to increase the number of these types of training courses in order to further strengthen our capacities and to enable us to share with our colleagues in other countries the best practices and experiences we have acquired as a result of joining the CTAC."



Investigation and Prosecution Counter-Terrorism Special edition for Uganda

13 to 23 May - Kampala, Uganda

This session was specially tailored to the needs of Ugandan investigators and prosecutors. Over a two-week period in Kampala, it brought together 20 practitioners to discuss key themes in the handling of terrorism, such as: crime scene management, the collection and analysis of electronic and telecommunications evidence, financial evidence and witness protection. A key focus of the course was enabling improved case management and inter-agency coordination in complex, terrorism cases. This was enabled by bringing practitioners from different agencies together for the training. Participants also considered the effect of recent legislative changes and the importance of adherence to human rights standards to safeguard the integrity of investigations and prosecutions and rebut potential legal challenges.

Supported by the United Nations Office for Project Services (UNOPS)

"I am so grateful for the opportunity. I pledge to share the knowledge I acquired with others both in practice and theory. This training was different than any other I have ever attended. I got my thinking critically on how I can make positive changes in many areas of criminal justice."



Financial Counter Terrorism Academic Curriculum *(First Edition)*

16 September to 25 October - Online

Over five weeks, participants from Cambodia, Indonesia, Lao PDR, Malaysia, the Philippines, Thailand, and Vietnam successfully completed the first eCTAC programme focused on countering the financing of terrorism. The online component included 16 modules on topics ranging from emerging trends in terrorist financing and operational planning to cryptocurrencies and international standards including those set by the Financial Action Task Force. Like all eCTAC courses, the course required active participation from the participants in tutorials and the final tabletop exercise.

9 to 13 December - Kuala Lumpur, Malaysia

Held in Kuala Lumpur, this in-person component brought together the 22 practitioners–prosecutors, law enforcement and financial intelligence analysts –who had successfully completed the FIN eCTAC. This course provided participants with the opportunity to deepen knowledge and practical skills on specialised topics such as emerging payment methods, seizure and confiscation, emerging technologies, targeted financial sanctions, and collaboration with the private sector. Practical group exercises focused on parallel financial investigations, asset confiscation, and victim and witness protection, while fostering networking and mutual support among participants.

Supported by Global Affairs Canada

“One of the most useful elements of this course was the comprehensive overview of terrorism financing trends and challenges. A specific takeaway for me was the introduction to the use of financial intelligence as a key tool in investigating and prosecuting terrorism-related cases. This has shifted my perspective on the importance of integrating financial analysis into our investigative processes. Additionally, the networking opportunities provided valuable professional contacts, which I plan to leverage for future collaborations on cross-border cases.”



Trial Judges' Counter-Terrorism Academic Curriculum Francophone Central and West Africa (Second Edition)

4 September to 4 October - Online

This online programme brought together 30 judges from Benin, Cameroon, Central African Republic, Chad, Côte d'Ivoire, Mauritania, Senegal and Togo. Selected participants were either responsible for the adjudication of terrorist cases or likely to have such responsibilities soon.

For four weeks, participants worked intensively in multinational groups on a wide range of subjects including the definition of terrorism and terrorist offences, inchoate offences, witness protection, defence rights, case management and fair trial standards.

18 to 22 November - Valletta, Malta

Following the success of the online component, participants attended the one-week intensive in-person course. The course served to foster elevated dialogue and knowledge exchange while analysing critical topics such as the evolving terrorist threat, judicial cooperation, and the importance of access to justice and effective criminal justice to build public trust and community engagement. A highlight of the course was a two-day moot court that allowed participants to apply theoretical concepts in a realistic setting while collaborating and exchanging best practices with judicial counterparts.

Supported by the Governments of Germany and France

"Contacts have been established with colleagues and often with neighbouring countries. This is particularly valuable in the context of informal cooperation networks and interactions with trainers, to whom we can submit interesting discussion points or simply seek advice."



Investigation and Prosecution Counter-Terrorism Academic Curriculum Anglophone East and West Africa *(Third Edition)*

23 October to 2 December - Online

The online component gathered 25 prosecutors and investigators from Cameroon, Ghana, Kenya, Nigeria, Somalia and Tanzania. Participants worked independently and collaboratively to consider common challenges including enabling better inter-agency coordination, use of intelligence in terrorism prosecutions, informal cooperation mechanisms and improving the efficiency of mutual legal assistance when required. All participants passed the intensive online component and have been invited to attend the in-person component that will be held during 2025 with dates to be confirmed.

Supported by the United States Department of State

“The course was very helpful and quite enriching in gaining knowledge in investigating and prosecuting terrorism and terrorism-related offenses. I am not able to pick any modules that were least helpful, as in my view, they are all important and helpful.”



Investigation and Prosecution Counter-Terrorism Academic Curriculum Francophone Central and West Africa (*Seventh Edition*)

13 November to 20 December - Online

This course brought together 29 investigators, prosecutors and examining magistrates from Benin, Cameroon, Côte d'Ivoire, Guinea, Mauritania, Democratic Republic of Congo, Chad and Togo. The online component enabled participants to consider the roles and responsibilities of practitioners at each stage of a terrorism case, inter-agency and international coordination, respect for human rights as a central tenet of counter-terrorism investigations and prosecutions and ensuring a proactive and holistic approach to investigations to reduce the reliance on confessions.

Supported by Le Centre de crise et de soutien (CDCS) - France

Since its establishment in 2020, the courses have trained **practitioners from 39 countries** across Africa, the Middle East, South and Southeast Asia, and has cultivated a vibrant alumni network.

2024 marked a milestone year for the CTAC courses with the successful launch of the TJ CTAC and Fin CTAC courses. These new offerings represent a significant expansion of the curriculum, addressing critical needs in the fight against terrorism. The initiatives not only enhance the skills of practitioners but also foster greater international cooperation and knowledge sharing, solidifying the programme's role as an effective resource in the global counter-terrorism landscape.

Programmatic Unit

751

PRACTITIONERS
TRAINED UNDER THE
PROGRAMMATIC
UNIT IN 2024

1772

TOTAL TRAINING
DAYS IN 2024

22

TOTAL NUMBER
OF PROGRAMMES

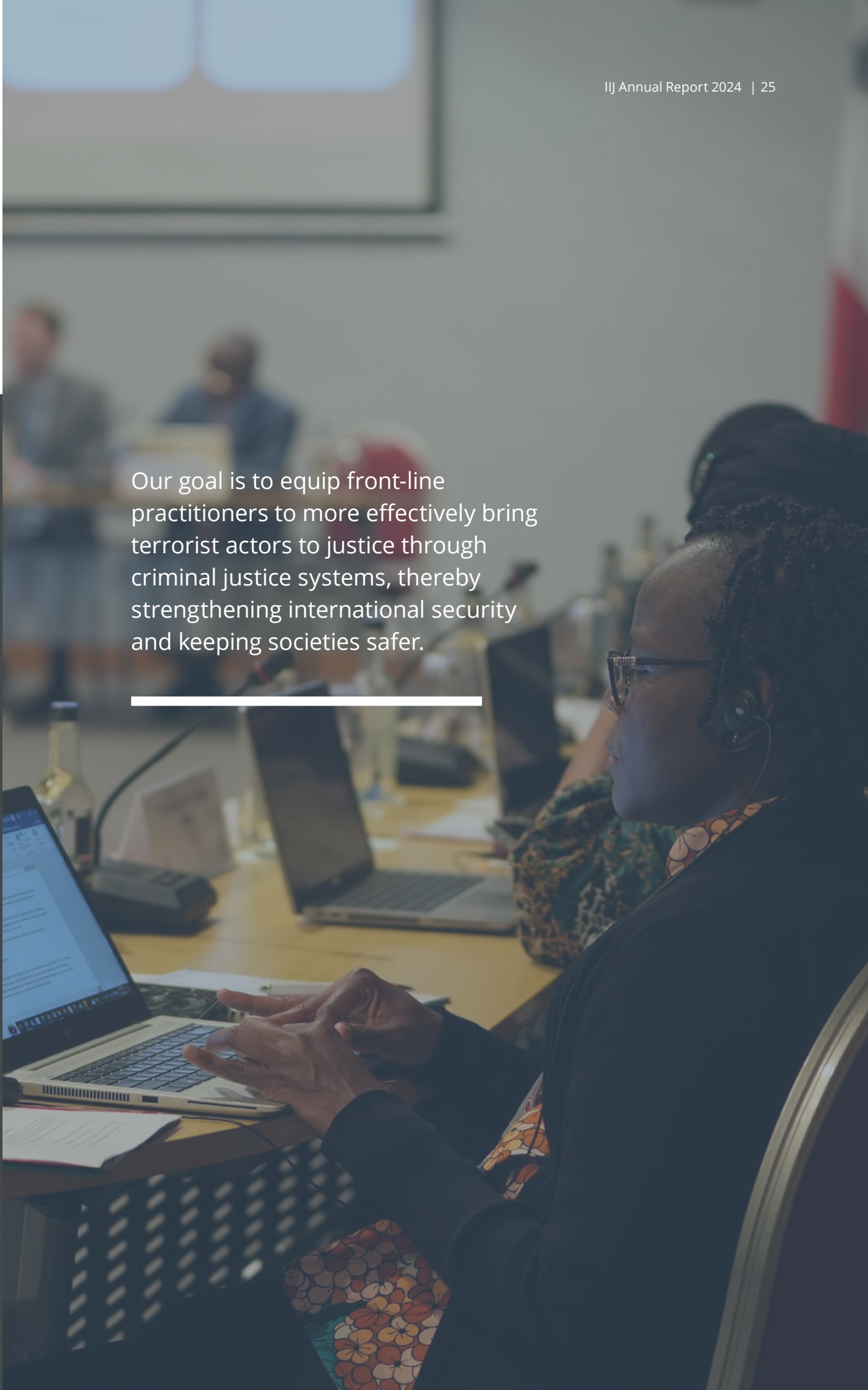
The Programmatic Unit designs and organises capacity-building workshops and professional exchanges and produces guidance documents for criminal justice counter-terrorism practitioners, tailored to national and regional contexts across Africa, the Middle East, the Asia-Pacific, and beyond.

This work supports the implementation of relevant GCTF Good Practices and recommendations, the UN Counter-Terrorism Strategy, UN Security Council Resolutions, and other regional and international frameworks.

Our goal is to equip front-line practitioners to more effectively bring terrorist actors to justice through criminal justice systems, thereby strengthening international security and keeping societies safer.

In 2024, the Programmatic Unit organised 22 programmes that improved participating practitioners' skills to tackle pressing challenges and leverage cutting-edge tools to detect, disrupt, investigate, and prosecute transnational terrorist groups' criminal activity. Our work addresses several thematic areas of high priority to counter-terrorism professionals.

Our goal is to equip front-line practitioners to more effectively bring terrorist actors to justice through criminal justice systems, thereby strengthening international security and keeping societies safer.



Battlefield Evidence

Advancing frontline counter-terrorism practitioners' sharing and use of information and material collected by the military for civilian criminal justice outcomes, including prosecution and border security. Guided by the Council of Europe-IJ *Comparative Practices on the Use of Information Collected in Conflict Zones as Evidence in Criminal Proceedings*, the United States *Non-Binding Guiding Principles on Use of Battlefield Evidence in Civilian Criminal Proceedings*, and the GCTF Abuja *Recommendations on the Collection, Use and Sharing of Evidence for Purposes of Criminal Prosecution of Terrorist Suspects*.



Council of Europe-IJ Guidance Document on Conflict Zone Information as Evidence

2023 – 2024:

The IJ partnered with the Council of Europe Committee on Counter-Terrorism (CDCT) to develop a set of *Comparative Practices* offering criminal justice practitioners' guidance on how to effectively use information and materials from conflict zones to hold terrorist actors accountable and advance international security. This resource contains concrete case examples and answers to frequently asked questions that will help guide practitioners in sharing information from conflict zones and using it as evidence when investigating and prosecuting terrorist offences – and will thus strengthen states against transnational terrorist threats.

Supported by the United States Department of State



Battlefield Evidence West Africa Dialogue

29 to 31 October - Rabat, Morocco:

The IIJ convened 72 front-line counter-terrorism practitioners and policymakers – including senior military and gendarmerie officers and high-level civilian criminal justice practitioners – for a landmark dialogue that built increased trust and mutual understanding and highlighted practical lessons and next steps to improve collection, sharing, and use of battlefield evidence to counter terrorist threats in West Africa.

Supported by the United States Department of State and the Ministry of Justice of the Kingdom of Morocco



Prosecution, Rehabilitation, and Reintegration of Foreign Fighters and Family Members

Facilitating governments' domestic prosecution (when appropriate) and rehabilitation and reintegration of foreign terrorist fighters (FTFs) and associated family members, including individualised risk assessments, international sharing and use of evidence, and effective probation, parole, and post-release rehabilitation and reintegration practices. Guided by relevant international laws and standards, including United Nations Security Council Resolutions 2178 and 2396.

Forum on Improving International Cooperation for ISIS Prosecutions

25 to 26 July - Valletta, Malta:

The IJ brought together 30 prosecutors, investigators, trial judges and criminal justice experts to enhance transnational cooperation and evidence sharing, so that practitioners from Iraq and other ISIS member countries of origin can bring these fighters to justice within a rule of law framework.

Supported by the United States Department of State



Above 90% of the respondents were satisfied with the organisation and logistic (rated as very good by 100% of respondents), with the structure of the programme (rated as very good by 83% and good by 17% of respondents), with the selected topics and content (rated as very good by 83% and good by 17% of respondents), the allocation of time for discussions, the quality of interventions and knowledge of speakers.



Countering the Financing of Terrorism

Enhancing the capacity of criminal justice practitioners and key stakeholders to address terrorism financing through a systematic approach that fosters proactive investigations; strengthens international, regional, and interagency cooperation; and reinforces public-private partnerships to detect and disrupt terrorist actors' criminal exploitation of financial systems. Implementing guidance issued by the standards-setting Financial Action Task Force.

Launch of Regional Project on Building Capacity and Improving Cooperation Mechanisms on Countering the Financing of Terrorism in Southeast Asia

3 to 4 June - Valletta, Malta:

The IJ launched a multi-year, multi-stakeholder project aiming to strengthen institutional capacities of criminal justice and financial practitioners in Cambodia, Indonesia, Laos, Malaysia, Philippines, Thailand, and Vietnam to effectively and sustainably counter illicit financial flows in the Asia-Pacific region and decrease risks linked to the financing of terrorism. The official Launch mapped key challenges common to countries in the region, such as ensuring CFT measures' compliance with human rights, fostering public-private cooperation, and countering terrorist exploitation of virtual assets; reinforcing working relations with key stakeholders; and cemented participating countries' commitment to this multi-year plan for technical assistance programming.

Supported by Global Affairs Canada





Countering the Financing of Terrorism



Training for Ghanaian Practitioners on Countering the Financing of Terrorism

16 to 18 July - Accra, Ghana:

The IJ organised a comprehensive programme building Ghanaian practitioners' capacity to counter the financing of terrorism (CFT), including by enhancing multi-stakeholder collaboration, strengthening Ghana's regulatory and institutional framework, protecting the non-profit sector, and tackling growing risks posed by terrorist use of new payment methods such as cryptocurrencies. The programme effectively addressed Ghana's priorities and gaps identified in recent evaluations and risk assessments, emerging threats, and preparations for the Third Round of Mutual Evaluations by the Inter-Governmental Action Group against Money Laundering in West Africa (GIABA), scheduled for 2025.

Supported by the German Federal Foreign Office

"The activity of building the capacity of Ghana's national CFT framework in alignment with FATF requirements provided significant added value by enhancing knowledge of key CFT techniques and practices. It also contributed substantially to professional development by expanding expertise, fostering networking and collaboration, enhancing leadership and advocacy skills, and improving strategic thinking. This comprehensive approach not only strengthens individual capabilities but also bolsters the overall effectiveness of Ghana's efforts to counter the financing of terrorism."



96%

96% of respondents reported that the activity helped improve their understanding of existing international standards.



86%

86% of respondents reported that the activity helped them identify gaps in national legislation/regulations, or in the effective implementation of the legal framework, and develop a set of practical resolutions and good practices tailored to their national reality.

Emerging Technologies

Equipping practitioners to leverage new and emerging technologies (including digital evidence and applications of artificial intelligence (AI) for law enforcement purposes, and to counter terrorist exploitation of technologies (including AI, online gaming platforms, and 3D-printed weapons) through criminal justice systems.

UNGA79 Side Event on Emerging Technologies and Counterterrorism: Criminal Justice Policy Implications

25 September - New York, United States:

The IJ partnered with the United States Department of State to hold an event Implications in the margins of the 79th United Nations General Assembly High-Level Week, bringing together government policymakers, practitioners, tech sector leaders, and academic experts to focus on how terrorist actors are exploiting artificial intelligence (AI), online gaming platforms, and 3D-printed weapons for their criminal ends – and how governments can address this urgent threat.

Supported by the United States Department of State





International Judicial Cooperation

Strengthening legal and procedural frameworks for international cooperation in criminal matters, including by establishing more robust Central Authorities and improving mutual legal assistance and extradition processes. Guided by the internationally recognised *IJ Good Practices for Central Authorities*.

South Asia Regional Workshop on Strengthening Central Authority Capacity

9 to 11 December - Colombo, Sri Lanka:

The IJ brought together delegations from Bangladesh, The Maldives, Nepal, and Sri Lanka to identify concrete improvements to the competent authorities and processes by which they interact, thus facilitating swifter and more effective information sharing across borders for the investigation and prosecution terrorism and serious transnational crimes.

Supported by the United States Department of State





Strengthening Mechanisms for Mutual Legal Assistance in Cross-Border Investigations

25 to 29 November - Naivasha, Kenya:

The IJJ partnered with Kenya's Ethics and Anti-Corruption Commission (EACC) to enhance international judicial cooperation between Kenya and Somalia, including through intensive examinations of formal and informal legal assistance methods (with special attention to financial crimes and terrorism investigations) and practical group exercises on drafting mutual legal assistance requests. Somalia has now announced that the international judicial cooperation draft law – whose drafting the IJJ supported – has now been signed by the Somali Cabinet of Ministers and will be officially presented to the Somali Federal Parliament for discussion.

Supported by Global Affairs Canada

"The workshop's blend of theoretical knowledge, practical discussions, and networking opportunities significantly enriched my understanding of international standards and their application in the context of Somali MLA and extradition. These insights continue to inform my daily practice in the field of International Judicial Cooperation."

"Closing these gaps requires a holistic approach, involving capacity-building, knowledge-sharing, and international cooperation. By focusing on these aspects, we can strengthen the criminal justice response to terrorism and organised crime."

Racially or Ethnically Motivated Violent Extremism

Building criminal justice practitioners' capacities to more effectively counter the increasingly transnational threat of Racially or Ethnically Motivated Violent Extremism (REMVE) through criminal justice systems, including through cooperation with governmental counterparts internationally and in coordination with key non-governmental actors. Guided by the good practices contained in the IJ Criminal Justice Practitioner's Guide for Addressing REMVE.

Roundtable Addressing Emerging Technologies and REMVE

14 to 15 February - London, United Kingdom:

The IJ gathered 40 criminal justice practitioners and policymakers, leading technology sector representatives, and academic and think tank experts at historic Lancaster House for intensive discussions of how REMVE actors are exploiting cutting-edge technologies to recruit, raise funds, and commit and conceal criminal offenses. The group identified concrete steps governments and tech companies can take both to address such threats and to proactively use those technologies to prevent, detect, disrupt, investigate, and prosecute REMVE actors' technology-enabled crimes.

Supported by the United States Department of State and the United Kingdom Foreign, Commonwealth and Development Office

"I think that the IJ has a really specific ability to bring together sort of the more security criminal justice actors in that way. That's very unique. And I found, sort of discussions that we've been having about online spaces, and we've had previous discussions about addressing REMVE with security services and other elements that those have been very useful in sort of raising different aspects that need to be considered and sort of thinking about how different spaces such as the criminal justice sector versus the security actors might need to address the issue and how it would be addressed differently across different jurisdictions."



Roundtable Addressing the Threat of REMVE in the Western Hemisphere

12 to 13 June - Buenos Aires, Argentina:

The IJJ hosted our first-ever workshop in South America, at which criminal justice practitioners and other specialists from Argentina, Brazil, Chile, Colombia and Uruguay – as well as practitioners and experts from outside the region – reinforced their understanding of and capacity to counter neo-Nazi and other REMVE threats increasingly prevalent in the region.

*Supported by the United States Department of State
and the Government of Argentina*

Sexual Violence in the Context of Terrorism

Building criminal justice capacity to address impunity for sexual and gender-based violence crimes committed in the context of terrorism, including through survivor-centric investigations and prosecutions. Guided by the GCTF *Neuchâtel Memorandum on Good Practices for Juvenile Justice in a Counter-Terrorism Context*, as well as the IJJ *Practitioner's Notes on Juvenile Justice in the Context of Terrorism*.

Policy Roundtable on Advancing Justice Responses for Sexual and Gender-Based Violence Linked to Terrorism

18 November - Valletta, Malta:

The IJJ convened over 40 global experts and criminal justice practitioners to highlight and refine more effective strategies to advance justice for survivors of sexual and gender-based violence in the context of terrorism, including cumulative charging to address intersecting crimes, breaking down barriers between courts and grassroots organisations, and using new technologies to combat the rise of online-facilitated crimes.

Supported by the Swiss Federal Department of Foreign Affairs

"Every session proved indispensable, each unique yet invaluable. From delving into the psychological intricacies of forensic approaches, to exploring emerging technologies and social media platforms, and dissecting the underlying root causes of misconceptions, each aspect contributed to a rich and enlightening experience."





Information Sharing

Filling a gap in the landscape of international accountability for terrorism and international crimes by bringing government policymakers and practitioners together with international courts and mechanisms to improve the sharing of sensitive information for investigative and evidentiary purposes.



Workshop on Sharing Information to Advance Accountability

25 to 26 June - Valletta, Malta:

The IJ established a uniquely global forum, bringing national policymakers and criminal justice practitioners from the Asia-Pacific and Latin America as well as Africa, Europe, and North America together with representatives of international mechanisms to exchange their experiences with and identify tactics to more effectively share sensitive information – a critical tool for practitioners investigating and prosecuting, terrorism and international crimes.

Supported by the United States Department of State





CT PHARE

151

PRACTITIONERS
TRAINED UNDER
CT PHARE IN 2024

512

TRAINING
DAYS IN 2024

5

PROGRAMMES

CT PHARE – the Counter-Terrorism Platform for Human Rights Engagement – is a three-year global initiative (2022–2025) funded by the European Union’s Services for Foreign Policy Instruments (FPI). This initiative supports the 2020 EU Council Conclusions on counter-terrorism, with the specific objective of enhancing the alignment of States’ counter-terrorism policies, legislation, judicial strategies, and day-to-day investigative and prosecutorial practices with internationally recognised human rights standards. This objective is pursued through a series of dedicated activities structured into three main components. The components are:

CT PHARE Components

CT PHARE activities will be grouped in three main components:

Component 1: Enhancing Knowledge Strengthening Capacities of Counter-Terrorism Practitioners

This component focuses on improving the knowledge and skills of senior and mid-level counter-terrorism practitioners, ensuring that human rights obligations are effectively integrated into their work. It addresses human rights challenges across the entire criminal justice process, including the definition of terrorism, as well as the stages of investigation, prosecution, trial, and punishment.

Component 2: Supporting Policy and Institutional Reforms

This component aims to assist in policy, legal, and institutional reforms to integrate rule-of-law and human rights-based approaches into counter-terrorism policymaking and criminal justice processes, ensuring that these frameworks uphold fundamental rights while addressing security concerns.

Component 3 - Promoting Transnational Cooperation

This component promotes strategic transnational cooperation by creating or strengthening networks that facilitate the exchange of knowledge, best practices, and lessons learned. It focuses on developing and implementing counter-terrorism measures that are compliant with international human rights standards.

The activities implemented under Component 1 follow a sequential waterfall model for Components 2 and 3. This breakdown of CT PHARE activities is structured into linear, sequential phases, with each component building upon the deliverables of the previous one. For instance, the good practices, recommendations, and case studies identifying gaps and vulnerabilities during capacity-building activities inform subsequent efforts in policy and institutional reform, training curricula, and transregional cooperation. In addition, CT PHARE remains responsive to requests from the EU, providing support for specific activities arising from the implementation of EU political priorities and/or counter-terrorism dialogues.

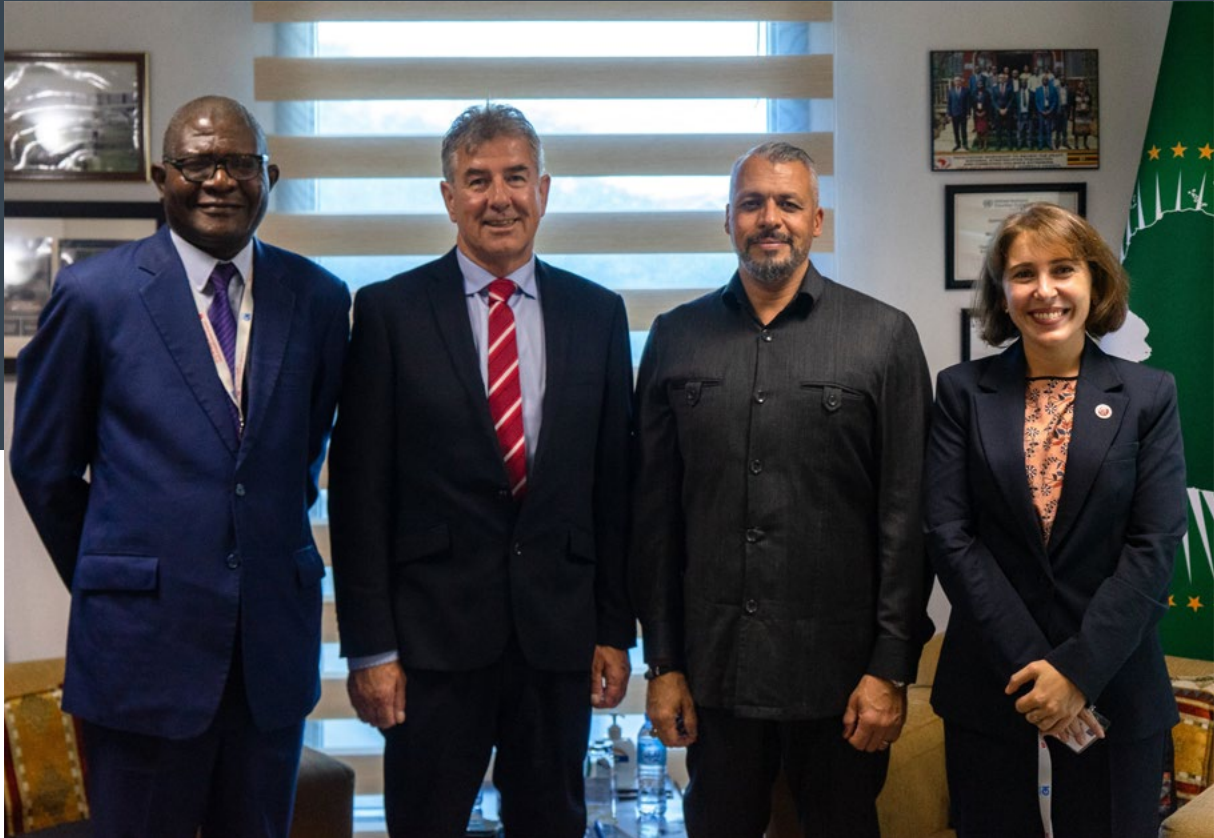


CT PHARE Target groups and beneficiaries

- **Criminal Justice Practitioners:** Senior and mid-level judges, prosecutors, intelligence officers, and law enforcement personnel involved in counter-terrorism policymaking, implementation, investigation, prosecution, and adjudication.
- **Legal and Civil Society Actors:** Defence counsel, bar associations, human rights institutions, civil society organisations (CSOs), and community groups, with a particular focus on vulnerable populations at risk of human rights violations.
- **Policymakers and Government Stakeholders:** Officials from Ministries of Justice, Interior, and Foreign Affairs responsible for the development and implementation of counter-terrorism policies.

Although CT PHARE operates globally, its efforts are primarily focused on the MENA region, East and West Africa, and Southeast Asia, providing counter-terrorism policy and institutional support in alignment with human rights standards and the rule of law.





Coordination and Collaboration with existing efforts

Throughout 2024, the CT PHARE team attended numerous meetings, both online and in-person, with the European External Action Service (EEAS), the FPI, and relevant units in the Directorates-General INTPA and NEAR, as well as with other EU CT facilities including CT JUST, EU-UN Global Terrorism Threats Facility, CT TECH, CT INFLOW II, and the EU Organised Crime Facility EU ACT 2. In addition, the project always coordinates with the EU Delegations, EU Counter-Terrorism and Security Experts in countries where activities are delivered across North Africa, Middle East, West Africa, East Africa and Southeast Asia. Furthermore, CT PHARE coordinates with the EU Counter-Terrorism Coordinator and UN entities such as OHCHR, UNCTED, UNOCT/UNCCT, and UNODC, as well as international and regional organisations and government representatives on planned activities.

CT PHARE continued to strengthen communication channels with key government officials in relevant ministries across beneficiary coun-

tries, including Ministries of Justice, Interior, and Foreign Affairs, through the IJ Points of Contact (PoCs). These channels are important for building trust, securing buy-in, and maintaining continuous support for project activities, ultimately advancing the project's overall objectives. Enhanced engagement with political actors has also allowed CT PHARE to assess countries' needs and existing efforts in security sector reform, while identifying key legal, technical, and institutional gaps that require urgent attention.

CT PHARE benefits from IJ's GCTF status, collaborating with 32 GCTF members, the EU, and the IJ Governing Board of Administrators. These networks help secure buy-in and strengthen relationships with State authorities, complementing the efforts of EU Delegations and EU Counter-Terrorism and Security Experts.



In 2024, across Year 2 of CT PHARE, a series of impactful activities were successfully implemented across all four workstreams aimed at enhancing human rights protections within counter-terrorism efforts. These included:

Workstream 1:

Oversight and Accountability Mechanisms:

A key milestone in this workstream was the GCTF Transregional Group side-event at the 23rd Coordinating Committee Meeting in Nairobi, Kenya (26 to 29 February 2024), which contributed to finalising the *GCTF Brussels Memorandum on Good Practices for Oversight and Accountability Mechanisms in Counterterrorism*. On 25 September 2024, during the GCTF Ministerial Meeting in

New York, the Brussels Memorandum was endorsed, setting forth a comprehensive set of good practices to strengthen oversight in counter-terrorism operations. A High-Level Launch Event is scheduled for 2025 in Brussels, marking the commencement of efforts to operationalise these good practices through the establishment of a transregional network.

Workstream 2:

Protection of Human Rights in Military and Militarised Responses:

Two capacity-building activities were held in 2024: one in Côte d'Ivoire (16 to 19 April) and the second one in Tanzania (21 to 24 May), aimed at equipping law enforcement, security agencies and criminal justice practitioners with

tools to integrate human rights into their daily work while countering terrorism. In addition, a comprehensive IJJ CT PHARE toolkit promoting human rights-based decision-making is set for completion in early 2025.



Workstream 3:

Pre-Trial Detention and the Right to a Fair Trial:

The GCTF Criminal Justice and Rule of Law Working Group's Survey Report finalised in February 2024, examined the practical use of the *Hague Memorandum Good Practice 5* and *Rabat Memorandum Good Practice 7* on pre-trial detention, and fair trial rights. A joint IJ CT

PHARE and AUCTC capacity-building activity was held in Algeria (21 to 24 October) for Francophone West African countries, aiming to enhance understanding of international standards regarding detention practices and fair trial rights in counter-terrorism cases.

Workstream 4:

Specific requests from EU Delegations and EU Counter-terrorism/Security Experts:

A joint IJ CT PHARE, EU Delegation to Iraq, and European Union Advisory Mission (EUAM) to Iraq capacity-building activity in coordination with the Office of National Security Advisory (ONSA) was held in Baghdad, Iraq (3 to 5 December). This event facilitated dialogue between Iraqi authorities, security agencies,

and human rights stakeholders, focused on improving human rights compliance in Iraq's counter-terrorism approaches. It marked the first activity in a CT PHARE work plan with EUAM Iraq and ONSA, aimed at integrating human rights approaches across the Iraqi government and security sectors.

These activities were designed to address critical areas of counter-terrorism efforts, emphasising on oversight and accountability mechanisms, human rights protection in militarised and military contexts, pre-trial detention and the right to a fair trial, and capacity-building to strengthen dialogue between government authorities and human rights stakeholders in Iraq. The overarching aim was to build long-term sustainable capacity, foster international cooperation, and ensure adherence to international human rights standards.



Key Events and Engagements:

Furthermore, on 18 March 2024 CT PHARE attended the EU COTER meeting in Brussels to update delegates on The GCTF Brussels Memorandum on Good Practices for Oversight and Accountability mechanisms in Counterterrorism Operations.

On 10 July 2024, CT PHARE again briefed the EU COTER delegates as part of the IJJ's ongoing assistance to Iraqi authorities.

CT PHARE participated in the 10th Arab Conference of Officials Responsible for Human Rights within the Arab Ministries of Interior, held in Cairo from 9 to 10 September 2024. During this conference, CT PHARE delivered a presentation on the project's four workstreams and highlighted ongoing collaborations with the AIMC Secretariat General and the IJJ CT PHARE capacity-building activities. A Memorandum of Understanding (MoU) between the IJJ and the AIMC which will further benefit CT PHARE is currently in the drafting stage.

Stakeholder Engagement:

One of the standout strengths of CT PHARE in 2024 was its engagement with a diverse range of stakeholders across 52 countries. Through partnerships with regional organisations such as the AUCTC and AIMC, CT PHARE has successfully fostered buy-in at both the local and regional levels. Activities regularly brought together a wide array of stakeholders, including CSOs, law enforcement, and judicial authorities, creating valuable platforms for dialogue and shared learning.

CT PHARE Events and Actions in 2024



GCTF Transregional Group Meeting Side-Event

26 to 27 February - Nairobi, Kenya

On 18th September 2023, the 22nd GCTF Coordinating Committee launched a new initiative on Oversight and Accountability in Counterterrorism, led by the European Union and supported by the IJJ through the EU funded CT PHARE. This initiative aimed to develop a GCTF Framework Document outlining good practices for oversight and accountability in counter-terrorism operations. A GCTF Transregional Group Meeting was held in Nairobi, Kenya, offering a platform for further consultations and feedback on the draft Framework Document.



Informal Consultation with COTER Delegates

18 March - Brussels, Belgium

The IJJ and CT PHARE briefed EU COTER delegates on the draft Framework Document.



IJJ CT PHARE Capacity Building Activity on the Human Rights-based Decision-Making Model (DMM) with Anglophone African countries

21 to 24 March - Dar es Salaam, Tanzania

The second activity on the DMM was also delivered in coordination and cooperation with the AUCTC. The event was attended by 33 participants, including 16 women, from eight countries across East and West Africa. Experts from the IJJ, EU, and AUCTC participated in this capacity building activity.



IJJ CT PHARE Capacity Building Activity on the Human Rights-based Decision-Making Model (DMM) with Francophone African countries

16 to 19 April - Abidjan, Cote d'Ivoire

The primary objective of the first DMM Capacity Building Activity was to enhance participants' understanding and application of this model in their daily work. This activity was delivered in coordination and cooperation with the AUCTC, and the International Academy for Counter-Terrorism (AILCT) based at Jacquelineville, Côte d'Ivoire. The event hosted 31 participants, including 7 women, from 11 African countries, with contributions by experts from the IJJ, EU, AUCTC, and others. A field visit to the AILCT was also part of the programme.



IJJ CT PHARE COTER Presentation

10 July – Brussels, Belgium

The IJJ and CT PHARE briefed the EU Council's Working Group on Terrorism (COTER) on our work with Iraqi criminal justice practitioners.



10th Arab Conference of Officials Responsible for Human Rights

10 to 11 September - Cairo, Egypt

CT PHARE was honoured to be invited by the Arab Interior Ministers Council (AIMC) for the 10th Arab Conference of Officials Responsible for Human Rights within the Arab Ministries of Interior. This two-day event was the opportunity to discuss an action plan for the Implementation of the Arab Strategy for the Promotion of Human Rights in Security Action.

CT PHARE Events and Actions in 2024



IJ CT PHARE Capacity Building Activity on Pre-Trial Detention and Fair Trials in Algeria

21 to 24 October -Algiers, Algeria

CT PHARE in collaboration with the AUCTC, organised a joint Capacity Building Activity on Pre-Trial Detention and the Right to a Fair Trial at the AUCTC Headquarters in Algiers, Algeria. This activity was based on practical action points from the GCTF CJ-RoL WG's Survey Report. The event gathered 27 high-level practitioners from Francophone West African countries, along with experts from AUCTC and the EU funded CT JUST. The activity focused on six key priority areas: pre-trial detention, trials without undue delay, public hearings, the presumption of innocence, legal representation, and the protection of vulnerable populations. Discussions led to a set of recommendations aimed at improving fair trial practices in counterterrorism cases.



CT PHARE and the European Union Advisory Mission (EUAM) in Iraq activity on “Strengthening Dialogue between Iraqi Government Authorities and Human Rights Stakeholders”

3 to 5 December - Baghdad, Iraq

The event, organised in collaboration with the European Union Delegation to Iraq, the European Union Advisory Mission (EUAM), and Iraq's Office of the National Security Adviser (ONSA), brought together 55 high-level participants from various government ministries, security agencies, civil society organisations, and international experts. The aim was to address human rights issues within Iraq's counter-terrorism strategy and promote the integration of human rights-based approaches into national policies. The capacity building activity provided a platform for constructive dialogue and collaboration, resulting in actionable recommendations to be endorsed by ONSA and leading to a Prime Minister's directive on integrating these approaches across government and security sectors.



Monitoring & Evaluation

Key findings

The evaluation of our 2024 activities showed that 73% of our Alumni reported a specific change of work practice or adjustment to institutional procedures six months after the activities, while 92% of participants reported an increase in knowledge of a particular technique or practice, resulting from their participation in the IJ activities.

In 2024, the IJ ensured that more than 1,200 criminal justice practitioners and other stakeholders from over 80 countries are trained and well-prepared to support their governments in addressing the evolving and multifaceted nature of contemporary terrorism and related transnational crime within a rule of law framework.

Reflecting on the continuous efforts developed by the IJ to integrate gender considerations into its work and the necessity to advance

the role of women in counter-terrorism, the women representation in our 2024 activities increased to 40%.

Committed to promoting resilient cooperation and information exchange on a national, regional and international basis, the IJ offered over 4,500 individual training days through 44 tailored training and capacity-building activities across a wide variety of thematic and geographic areas of focus, centred on the IJ's core regions of Africa, the Middle East, and Southeast Asia.

The evaluation found that the activities produced tangible changes of practices and techniques, with participants adapting as change-makers and effect multipliers in a dynamic and enduring threat landscape.

Levels of impact

Increasing the use of human rights-compliant and rule-of-law based practices in counter-terrorism investigations, and across operational capabilities of the counter-terrorism agencies.

Strengthening the legal frameworks of national criminal justice systems and international judicial cooperation mechanisms.

Driving legislative change to protect vulnerable communities and advance human rights,

Supporting the elaboration or update of national counterterrorism action plans,

Helping set up and drafting of national counterterrorism training curriculum,

Supporting the IJJ Alumni Community with sustained peer-to-peer knowledge-sharing initiatives on international human rights standards in counterterrorism, and the enhancement of fair trial rights and adherence to human rights standards



As quoted by an IJ Alumni:

Closing these gaps requires a holistic approach, involving capacity-building, knowledge-sharing, and international cooperation. By focusing on these aspects, we can strengthen the criminal justice response to terrorism and organised crime”.

Lastly, the summative evaluation recommends:

- Extending trainings and capacity-building activities, including on the growing influence of emerging technologies to international peace and security, countering the financing of terrorism, vulnerable targets protection.
- Strengthening sustainable partnerships with national and international judicial actors in partner regions to foster coherence in the design and transitioning to owned initiatives, promoting gender mainstreaming and consolidating the design and implementation process with local stakeholders while maintaining a practitioner-centred approach.



GCTF Coordination Committee (CoCo) Meeting, Egypt



Communications and Outreach

In 2024, IJJ strengthened its presence within the multilateral system by deepening engagement with key international and regional organisations. These partnerships included participation in each other's events, collaboration on activities of mutual interest and benefit, and coordinated donor outreach efforts. At the same time, the IJJ further continued to diversify its funding and received more than €7 million in contributions in 2024.

Outreach Updates

The IJJ substantially expanded its engagements at both bilateral and multilateral levels. Our Executive Secretary was honoured to attend various international events, including:

- OSCE Ministerial in Malta
- Antalya Diplomacy Forum in Türkiye
- MEDays in Morocco

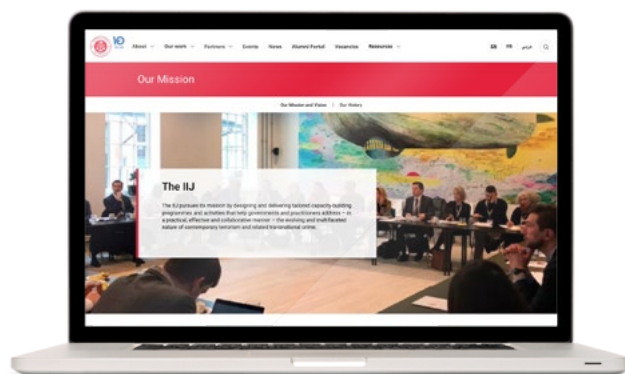
- Rome-Lyon WG within the G7 in Italy

The IJJ organised the following outreach activities:

- 10th Anniversary Symposium
- Briefing for Diplomatic Missions and International Organisations in Malta
- 12 IJJ Alumni Events

Communications

The IJJ's multilingual website, available in Arabic, English, and French, highlights the IJJ's geographic focus and demonstrates the implementation of internationally recognised Good Practices. The website also features impact stories from IJJ alumni and offers professional resources to support practitioners in their work. Additionally, the IJJ maintains an active presence on social media, ensuring broad coverage of its activities and keeping its community informed and engaged.





Alumni

33%

GROWTH IN
OUR ALUMNI
NETWORK

>1,200

NEW ALUMNI
MEMBERS IN 2024

12

ALUMNI
EVENTS



The IJ continues to actively engage with its Alumni through both online and in-person events, facilitating discussions in its official languages on key topics. The Institute also enhanced its communication and outreach efforts by expanding its presence across various social media platforms and updating its trilingual website. This proactive strategy led to two major milestones, marking significant progress in the Institute's growth and success.

Strengthening its communication infrastructure has not only increased global visibility and engagement but also amplified the impact of its capacity-building and training programmes. These advancements have enabled the IJ to reach a wider audience, effectively share critical information, and foster stronger connections with stakeholders worldwide, further advancing its mission and objectives. To keep this proactive strategy and strengthen the IJ's community of alumni worldwide, the IJ hosts monthly virtual events dedicated to the topics and discussions that our distinguished alumni network requests.

From topics on CFT to learning from high-level experts on the field, this interactive platform is a chance for the alumni to share experiences and information while also networking with other professionals. A key event that highlights the IJ's strong relationship with its alumni community was in November, where the IJ hosted an in-person alumni event, as part of a series of activities celebrating the Institute's 10th anniversary, which was generously funded by the United States Department of State Bureau of Counterterrorism.

The event was inaugurated by two inspiring keynote addresses of highly distinguished alumni, Her Ladyship the Chief Justice of Kenya, Ms. Martha Koome and Deputy Prosecutor of the International Criminal Court, Mr. Mandiaye Niang. The IJ was also honoured to have Her Excellency Myriam Spiteri Debono, President of Malta, giving closing remarks that addressed the continued importance of counter-terrorism approaches based on the rule of law and human rights.





The IJJ and Malta

Malta

Malta provides a neutral learning environment where sensitive topics can be discussed in a constructive manner. It's the country's central location in the Mediterranean that makes it accessible to participants from across the IJJ regions. The IJJ is grateful for the Government of Malta's continued support and commitment to the IJJ mission and vision.

The IJJ – Valletta Campus

The University of Malta's Valletta Campus is a culturally and historically significant 16th century building located in Valletta, Malta's historical capital city. Construction on the Old University Building began in 1595, under Grand Master Martino Garzes. The exterior of the building was redesigned in a Baroque style in 1647.

In 2018, the IJJ Governing Board of Administrators determined that the IJJ would make its long-term home at the Old University Building. In 2019, the IJJ signed a memorandum of understanding with the University of Malta securing a 15-year lease for the IJJ at the University's Valletta Campus, continuing the invaluable partnership between the IJJ and the University. Since 2020, the IJJ expanded its footprint with additional office space for the Academic Unit and CT Phare.

Throughout 2019 and 2020, the IJJ led engineering works to enhance and tailor the facilities required by the Institute's operational and training needs. This included restoration works, improvements to office functionality, additional security features and modern and energy efficient upgrades. Importantly, this work also included a partnership with the University of Malta to upgrade and refurbish the Aula Magna, the IJJ's main training facility and other conference spaces used for IJJ programmes.

The IJJ Team

Senior Management



Steven Hill
Executive Secretary



Reinhard Uhrig
Director of Administration
and Outreach



Naoufel Gaied
Director of the
Academic Unit



Gail Malone
Director of Programmes

Senior Advisers



Lulua Al Ghanim
Senior Investigations Adviser



Kaan Furkan Gülsoy
Senior Legal Adviser



John Hughes
Senior Investigations Adviser

Programmatic Unit



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Senior Manager, Programmes
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Programme Manager



Lara Nonninger
Programme Manager

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Rachel Simon Rushby
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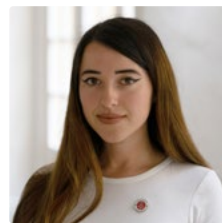
Administrative & Outreach Unit



Adriana Fenech
Senior Financial Officer



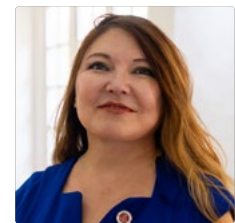
Jaqueline Petrie
Financial Assistant



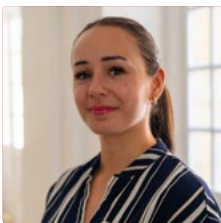
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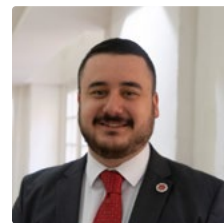
Kyra Busuttil
Human Resources Officer



Ruth Camilleri
Senior Procurement &
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**Mariola Matyszkiewicz
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Ali Khair
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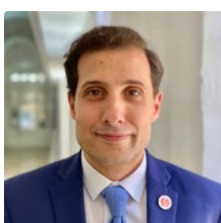
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Justin Coppini
Programme Assistant

Governing Board of Administrators



ALGERIA
Ambassador
Abdelmalek Bouheddou



EUROPEAN UNION
Ms Nadia Costantini



FRANCE
Ms Amelie Delaroche



GERMANY
Ms Gabriele Scheel



ITALY
Mr Alberto Dal Degan



JORDAN
Colonel Bilal Al-Awamleh



KUWAIT
Ambassador Hamad Al Mashaan



MALTA
Mr Christopher Cutajar



MOROCCO
Ambassador Ismail Chekkori



NIGERIA
Honourable Attorney-General of
the Federation Lateef Fagbemi SAN



TUNISIA
Ms. Hanin Ben Jrad



TÜRKIYE
Ambassador Kenan Yilmaz



UNITED KINGDOM
Mr Nigel Holmes



UNITED STATES OF AMERICA
Mr Gregory D. LoGerfo

Advisory Board

The IJJ Advisory Board was established in 2019 with a mandate to provide non-binding strategic advice to the IJJ on a range of key areas, including programming, curriculum development, thematic and geographic areas of focus and partnerships. From partnering with the IJJ on specific projects, to supporting the development of capacity-building curricula, to identifying opportunities to leverage research and other networks for enhancing regional and international engagement, the IJJ's impressive Advisory Board plays an invaluable role in supporting the IJJ mission.

Mr. Adam Ravnkilde

Senior Strategic Advisor, Ministry of Foreign Affairs of Denmark

Mr. Andrew Begg

United Nations' Counter-Terrorism Committee Executive Directorate

Mr. Christian Leke Achaleke

Executive Director, Local Youth Corner

Ms. Edith Van Den Broek

Emerite Judge/Prosecutor

Ms. Erin F. Delaney

Leverhulme Professor of Comparative Constitutional Law & Director, UCL Global Centre for Democratic Constitutionalism

Mr. Iftekhar Ahmed Chowdhury

Former Minister of Foreign Affairs of Bangladesh

Dr. Isaac Kfir

Director, National Security Programme, Head, Counter-Terrorism Policy Centre, Australian Strategic Policy Institute

Mr. Jamil Jaffer

Founder & Executive Director, National Security Institute

Ms. Juliet Ibekaku-Nwagwu

Former Special Assistant to the President of Nigeria on Justice Sector Reform and International Relations

Judge Kimberly Prost

Judge at the International Criminal Court

Mr. Marie Epiphane Sohounou

Director, Ecole Nationale d'Administration et de Magistrature

Dr. Mark Ellis

Executive Director, International Bar Association

Ms. Namira Negm

Director of the African Migration Observatory, African Union

Judge Nicolas Guillou

Judge at the International Criminal Court

Dr. Peter Vedel Kessing

Senior researcher, Danish Institute for Human Rights

Prof. Rohan Gunaratna

Professor of Security Studies, S. Rajaratnam School of International Studies, Nanyang Technology University

Mr. Tobias Freeman

International Lawyer, Conflict-Related Sexual Violence Mobile Justice Team, Global Rights Compliance

Ms. Tricia Clare Oco

Executive Director of the Juvenile Justice and Welfare Council (JJWC)

Grants and Secondments since 2014



AUSTRALIA



CANADA



DENMARK



EUROPEAN UNION



FRANCE



GERMANY



ITALY



JAPAN



KUWAIT



MALTA



MOROCCO



NETHERLANDS



NIGERIA



SPAIN



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UNITED STATES OF AMERICA

Partners

- Global Community Engagement and Resilience Fund (GCERF)
- Hedayah
- Council of Europe
- European Judicial Training Network
- Organisation for Security and Co-operation in Europe (OSCE)
- United Nations Office of Counter-Terrorism (UNOCT)
- United Nations Counter-Terrorism Committee Executive Directorate (CTED)
- United Nations Office on Drugs and Crime (UNODC)
- United Nations Asia and Far East Institute for the Prevention of Crime and the Treatment of Offenders (UNAFEI)

George Vella Award Supporters

- Mamo TCV Advocates
- Studio Seven
- PWC Malta

Valletta Partners

- African Union Counter Terrorism Centre (AUCTC)
- CEELI Institute
- Global Centre on Cooperative Security
- Institute for Security Studies (ISS)
- International Centre for Counter-Terrorism (ICCT)
- Siracusa International Institute for Criminal Justice and Human Rights



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